

Contact Information

District Information	
District Name	School District of the City of Hazel Park
District Code	63130
Address	1620 E. Elza Ave., Hazel Park, MI 48030
Superintendent Information	
Name	Dr. Amy Kruppe, Superintendent
Email Address	amy.kruppe@hazelparkschools.org
Office Phone	248-658-5221
Business Manager Information	
Name	Daniel Romzek, Assistant Superintendent - Business & Operations
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Office Phone	248-658-5217
Board President Information	
Name	Rachel Noth
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EDEP Report

School District of the City of Hazel Park

	Function Code	Actual 2014-15	Final Budgeted 2015-16	Estimated 2016-17	Prior Year Difference	Estimated 2017-18	Prior Year Difference	Estimated 2018-19	Prior Year Difference	Estimated 2019-20	Prior Year Difference
REVENUE											
Local Revenue	11x, 12x	\$ 2,698,591.00	\$ 2,750,554.00	\$ 2,666,737.00	-3.05%	\$ 2,624,370.00	-1.59%	\$ 2,624,370.00	0.00%	\$ 2,624,370.00	0.00%
Local Received Through Another Public School	51x	\$ 2,157,007.00	\$ 1,880,856.00	\$ 1,777,569.00	-5.49%	\$ 1,839,784.00	3.50%	\$ 1,904,176.00	3.50%	\$ 1,970,823.00	3.50%
Other Political Sub./Non-Educational Entity	2xx										
State Revenue	3xx	\$ 32,139,951.00	\$ 28,087,199.00	\$ 27,303,788.00	-2.79%	\$ 27,057,425.00	-0.90%	\$ 27,053,494.00	-0.01%	\$ 27,294,444.00	0.89%
Federal Revenue	4xx	\$ 2,267,037.00	\$ 3,131,100.00	\$ 2,806,384.00	-10.37%	\$ 2,862,512.00	2.00%	\$ 2,919,762.00	2.00%	\$ 2,978,157.00	2.00%
Transfers In & Other Financing Sources	52x-6xx	\$ 2,149,462.00	\$ 1,416,994.00	\$ 1,395,607.00	-1.51%	\$ 1,450,000.00	3.90%	\$ 1,450,000.00	0.00%	\$ 1,450,000.00	0.00%
TOTAL REVENUE & OTHER SOURCES		\$ 41,412,048.00	\$ 37,266,703.00	\$ 35,950,085.00	-3.53%	\$ 35,834,091.00	-0.32%	\$ 35,951,802.00	0.33%	\$ 36,317,794.00	1.02%
EXPENDITURES											
INSTRUCTION											
Basic Programs	11x	\$ 19,697,460.00	\$ 16,573,452.00	\$ 15,949,008.00	-3.77%	\$ 15,919,008.00	-0.19%	\$ 15,879,008.00	-0.25%	\$ 16,149,008.00	1.70%
Added Needs	12x	\$ 5,530,224.00	\$ 4,743,419.00	\$ 4,011,543.00	-15.43%	\$ 4,011,543.00	0.00%	\$ 4,011,543.00	0.00%	\$ 4,011,543.00	0.00%
Adult and Continuing Education	13x	\$ 450,647.00	\$ 280,097.00	\$ 280,097.00	0.00%	\$ 280,097.00	0.00%	\$ 280,097.00	0.00%	\$ 280,097.00	0.00%
TOTAL INSTRUCTION		\$ 25,678,331.00	\$ 21,596,968.00	\$ 20,240,648.00	-6.28%	\$ 20,210,648.00	-0.15%	\$ 20,170,648.00	-0.20%	\$ 20,440,648.00	1.34%
SUPPORT SERVICES											
Pupil Support	21x	\$ 2,756,141.00	\$ 2,568,780.00	\$ 2,787,724.00	8.52%	\$ 2,787,724.00	0.00%	\$ 2,787,724.00	0.00%	\$ 2,787,724.00	0.00%
Instructional Staff Support	22x	\$ 1,686,307.00	\$ 1,734,216.00	\$ 1,735,627.00	0.08%	\$ 1,735,627.00	0.00%	\$ 1,735,627.00	0.00%	\$ 1,735,627.00	0.00%
General Administration Support	23x	\$ 793,668.00	\$ 618,220.00	\$ 659,057.00	6.61%	\$ 659,057.00	0.00%	\$ 659,057.00	0.00%	\$ 659,057.00	0.00%
School Administration Support	24x	\$ 1,603,735.00	\$ 1,474,426.00	\$ 1,548,056.00	4.99%	\$ 1,548,056.00	0.00%	\$ 1,548,056.00	0.00%	\$ 1,548,056.00	0.00%
Business Support	25x	\$ 1,036,746.00	\$ 1,381,099.00	\$ 1,336,940.00	-3.20%	\$ 1,250,797.00	-6.44%	\$ 1,250,797.00	0.00%	\$ 1,250,797.00	0.00%
Operations & Maintenance	26x	\$ 4,806,962.00	\$ 3,611,516.00	\$ 3,497,297.00	-3.16%	\$ 3,497,297.00	0.00%	\$ 3,497,297.00	0.00%	\$ 3,497,297.00	0.00%
Pupil Transportation Services	27x	\$ 287,599.00	\$ 331,213.00	\$ 308,713.00	-6.79%	\$ 250,000.00	-19.02%	\$ 250,000.00	0.00%	\$ 250,000.00	0.00%
Central Support	28x	\$ 619,067.00	\$ 723,438.00	\$ 702,580.00	-2.88%	\$ 702,580.00	0.00%	\$ 702,580.00	0.00%	\$ 702,580.00	0.00%
Other Support	29x	\$ 522,946.00	\$ 510,805.00	\$ 495,533.00	-2.99%	\$ 495,533.00	0.00%	\$ 495,533.00	0.00%	\$ 495,533.00	0.00%
TOTAL SUPPORT SERVICES:		\$ 14,113,171.00	\$ 12,953,713.00	\$ 13,071,527.00	0.91%	\$ 12,926,671.00	-1.11%	\$ 12,926,671.00	0.00%	\$ 12,926,671.00	0.00%
COMMUNITY SERVICES	3xx	\$ 232,940.00	\$ 30,125.00	\$ 74,850.00	148.46%	\$ 74,850.00	0.00%	\$ 74,850.00	0.00%	\$ 74,850.00	0.00%
BUILDING IMPROVEMENT SERVICES	45x	\$ -	\$ -	\$ -		\$ -		\$ 250,000.00		\$ 500,000.00	100.00%
DEBT SERVICE	51x	\$ 33,000.00	\$ 33,000.00	\$ 33,000.00	0.00%	\$ 33,000.00	0.00%	\$ 33,000.00	0.00%	\$ 33,000.00	0.00%
OUTGOING TRANSFERS & OTHER USES	41x-43x	\$ 3,180,697.00	\$ 1,037,826.00	\$ 927,270.00	-10.65%	\$ 989,229.00	6.68%	\$ 888,307.00	-10.20%	\$ 744,000.00	-16.25%
TOTAL EXPENDITURE		\$ 43,238,139.00	\$ 35,651,632.00	\$ 34,347,295.00	-3.66%	\$ 34,234,398.00	-0.33%	\$ 34,343,476.00	0.32%	\$ 34,719,169.00	1.09%
EXCESS (SHORTAGE) REVENUES OVER EXPENDITURES		\$ (1,826,091.00)	\$ 1,615,071.00	\$ 1,602,790.00	-0.76%	\$ 1,599,693.00	-0.19%	\$ 1,608,326.00	0.54%	\$ 1,598,625.00	-0.60%
FUND BALANCE - BEGINNING OF YEAR		\$ (6,191,945.00)	\$ (8,018,036.00)	\$ (6,402,965.00)	-20.14%	\$ (4,800,175.00)	-25.03%	\$ (3,200,482.00)	-33.33%	\$ (1,592,156.00)	-50.25%
FUND BALANCE - END OF YEAR		\$ (8,018,036.00)	\$ (6,402,965.00)	\$ (4,800,175.00)	74.97%	\$ (3,200,482.00)	-33.33%	\$ (1,592,156.00)	-50.25%	\$ 6,469.00	-100.41%
Student Enrollment		3,627.00	3,297.00	3,144.00	-4.64%	3,081.00	-2.00%	3,050.00	-1.01%	3,050.00	0.00%
Foundation Allowance		\$ 7,485.00	\$ 7,614.00	\$ 7,724.00	1.44%	\$ 7,801.00	1.00%	\$ 7,879.00	1.00%	\$ 7,958.00	1.00%
Basic Instruction FTE		131.90	120.70	120.70	0.00%	118.00	-2.24%	117.00	-0.85%	117.00	0.00%

Major Assumptions 2016-2017

Revenue	Foundation increase of \$110 to \$7,724; Enrollment blend decrease of 4% to 3,144; No change in 31a allocation; No change in UAAL & MPERS offset funds; Title I, Title II, and Title III allocations at 15/16 levels; New grant programs for early literacy and Project Lead the Way; \$1.78 million in PA 18 Funds from Oakland Schools based on preliminary allocation; \$1.27 in indirect costs and rent from Center Special Ed Fund.
Expenditure	Salaries based on staffing and 2016-2017 CBAs; \$366,000 savings from teacher retirements; New curriculum, 21st Century Learning, & Custodial/Maintenance administrators funded from savings in admin restructure & discontinued positions; Elimination of 2.0 FTE alt ed admin positions; 2.0 FTE new literacy coaches funded by Early Literacy and 31a grants; 3.0 FTE new elem social workers funded by 31a grant; Elimination of 1.0 elementary psych; 2.0 FTE new Preschool Academy teachers funded by tuition and 31a grant. MPERS at 36.64% of salaries; \$100,000 for unemployment costs; Medical insurance based on hard cap limits; \$250,000 for new curriculum/instructional initiatives; \$0 subsidy to food services and child care programs; 2% increase in utility costs.

Monthly EDEP Status Report

School District of the City of Hazel Park

	Function Code	Original Budget	Last Approved Budget Amendment	EDEP	EDEP/Budget Difference	Month YTD
						May 2017
REVENUE						
Local Revenue	11x, 12x	\$ 2,666,737.00	\$ 2,871,035.00	\$ 2,666,737.00	-7%	\$ 2,833,368.00
Local Received Through Another Public School	51x	\$ 1,777,569.00	\$ 1,968,110.00	\$ 1,777,569.00	-10%	\$ 1,368,291.00
Other Political Sub./Non-Educational Entity	2xx		\$ -	\$ -		\$ -
State Revenue	3xx	\$ 27,303,788.00	\$ 28,676,395.00	\$ 27,303,788.00	-5%	\$ 20,415,153.00
Federal Revenue	4xx	\$ 2,806,384.00	\$ 3,025,648.00	\$ 2,806,384.00	-7%	\$ 1,462,341.00
Transfers In & Other Financing Sources	52x-6xx	\$ 1,395,607.00	\$ 1,268,853.00	\$ 1,395,607.00	10%	\$ 1,111,315.00
TOTAL REVENUE & OTHER SOURCES		\$ 35,950,085.00	\$ 37,810,041.00	\$ 35,950,085.00	-5%	\$ 27,190,468.00
EXPENDITURES						
INSTRUCTION						
Basic Programs	11x	\$ 15,949,008.00	\$ 17,071,572.00	\$ 15,949,008.00	-7%	\$ 14,781,869.00
Added Needs	12x	\$ 4,011,543.00	\$ 4,656,375.00	\$ 4,011,543.00	-14%	\$ 3,879,294.00
Adult and Continuing Education	13x	\$ 280,097.00	\$ 223,777.00	\$ 280,097.00	25%	\$ 371,858.00
TOTAL INSTRUCTION		\$ 20,240,648.00	\$ 21,951,724.00	\$ 20,240,648.00	-8%	\$ 19,033,021.00
SUPPORT SERVICES						
Pupil Support	21x	\$ 2,787,724.00	\$ 2,639,878.00	\$ 2,787,724.00	6%	\$ 2,502,650.00
Instructional Staff Support	22x	\$ 1,735,627.00	\$ 2,095,997.00	\$ 1,735,627.00	-17%	\$ 1,516,290.00
General Administration Support	23x	\$ 659,057.00	\$ 624,813.00	\$ 659,057.00	5%	\$ 473,717.00
School Administration Support	24x	\$ 1,548,056.00	\$ 1,590,017.00	\$ 1,548,056.00	-3%	\$ 1,377,263.00
Business Support	25x	\$ 1,336,940.00	\$ 1,042,085.00	\$ 1,336,940.00	28%	\$ 616,078.00
Operations & Maintenance	26x	\$ 3,497,297.00	\$ 3,462,180.00	\$ 3,497,297.00	1%	\$ 3,354,942.00
Pupil Transportation Services	27x	\$ 308,713.00	\$ 363,222.00	\$ 308,713.00	-15%	\$ 344,590.00
Central Support	28x	\$ 702,580.00	\$ 806,437.00	\$ 702,580.00	-13%	\$ 837,918.00
Other Support	29x	\$ 495,533.00	\$ 572,682.00	\$ 495,533.00	-13%	\$ 465,244.00
TOTAL SUPPORT SERVICES:		\$ 13,071,527.00	\$ 13,197,311.00	\$ 13,071,527.00	-1%	\$ 11,488,692.00
COMMUNITY SERVICES	3xx	\$ 74,850.00	\$ 60,943.00	\$ 74,850.00	23%	\$ 45,581.00
BUILDING IMPROVEMENT SERVICES	45x	\$ -	\$ -	\$ -		\$ -
DEBT SERVICE	51x	\$ 33,000.00	\$ 33,000.00	\$ 33,000.00	0%	\$ 33,000.00
OUTGOING TRANSFERS & OTHER USES	41x-43x	\$ 927,270.00	\$ 963,931.00	\$ 927,270.00	-4%	\$ 577,039.00
TOTAL EXPENDITURE		\$ 34,347,295.00	\$ 36,206,909.00	\$ 34,347,295.00	-5%	\$ 31,177,333.00
EXCESS (SHORTAGE) REVENUES OVER EXPENDITURES		\$ 1,602,790.00	\$ 1,603,132.00	\$ 1,602,790.00		
FUND BALANCE - BEGINNING OF YEAR		\$ (6,402,965.00)	\$ (5,961,520.00)	\$ (6,402,965.00)		
FUND BALANCE - END OF YEAR		\$ (4,800,175.00)	\$ (4,358,388.00)	\$ (4,800,175.00)		

Monthly Cash Flow - Projection

School District of the City of Hazel Park

	First Quarter			Second Quarter			Jan-17
	Jul-16	Aug-16	Sep-16	Oct-16	Nov-16	Dec-16	
Beginning Cash Balance	\$4,652,638.00	\$5,572,638.00	\$4,595,483.00	\$2,936,515.00	\$3,006,632.00	\$3,264,609.00	\$3,396,051.00
Receipts							
State Aid	\$2,653,639.00	\$2,655,130.00	\$0.00	\$2,350,947.00	\$2,350,947.00	\$2,350,947.00	\$2,350,947.00
Federal Grants	\$878,018.00	\$0.00	\$0.00	\$0.00	\$500,000.00	\$0.00	\$400,000.00
Note Proceeds	\$0.00	\$9,055,000.00	\$0.00	\$0.00	\$165,281.00	\$0.00	\$0.00
Transfers	\$0.00	\$0.00	\$317,213.00	\$0.00	\$0.00	\$317,213.00	\$0.00
Other Revenue	\$643,590.00	\$845,281.00	\$1,439,673.00	\$195,281.00	\$0.00	\$614,673.00	\$170,281.00
Total Receipts	\$4,175,247.00	\$12,555,411.00	\$1,756,886.00	\$2,546,228.00	\$3,016,228.00	\$3,282,833.00	\$2,921,228.00
Disbursements							
Payroll	\$972,648.00	\$992,598.00	\$1,699,000.00	\$1,199,000.00	\$1,199,000.00	\$1,199,000.00	\$1,199,000.00
ORS Payments	\$165,879.00	\$511,179.00	\$624,354.00	\$297,832.00	\$524,892.00	\$524,891.00	\$524,892.00
Note Pymnts	\$69,327.00	\$11,092,989.00	\$0.00	\$0.00	\$0.00	\$0.00	\$86,786.00
Accounts Payable	\$1,589,931.00	\$902,800.00	\$1,092,500.00	\$935,000.00	\$935,000.00	\$1,427,500.00	\$635,000.00
Debt Service	\$147,462.00	\$33,000.00	\$0.00	\$44,279.00	\$99,359.00	\$0.00	\$0.00
Other	\$310,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Disbursements	\$3,255,247.00	\$13,532,566.00	\$3,415,854.00	\$2,476,111.00	\$2,758,251.00	\$3,151,391.00	\$2,445,678.00
Net Change	\$920,000.00	(\$977,155.00)	(\$1,658,968.00)	\$70,117.00	\$257,977.00	\$131,442.00	\$475,550.00
Ending Cash Balance	\$5,572,638.00	\$4,595,483.00	\$2,936,515.00	\$3,006,632.00	\$3,264,609.00	\$3,396,051.00	\$3,871,601.00

Monthly Cash F

School District of the Cit

	Third Quarter		Fourth Quarter			
	Feb-17	Mar-17	Apr-17	May-17	Jun-17	
Beginning Cash Balance	\$3,871,601.00	\$3,947,151.00	\$4,260,890.00	\$4,087,162.00	\$5,030,071.00	\$4,652,638.00
Receipts						
State Aid	\$2,350,947.00	\$2,350,947.00	\$2,350,947.00	\$2,350,947.00	\$2,350,947.00	\$26,467,292.00
Federal Grants	\$0.00	\$400,000.00	\$0.00	\$475,000.00	\$631,384.00	\$3,284,402.00
Note Proceeds	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$9,220,281.00
Transfers	\$0.00	\$317,213.00	\$0.00	\$0.00	\$317,213.00	\$1,268,852.00
Other Revenue	\$170,281.00	\$614,673.00	\$170,281.00	\$412,640.00	\$599,998.00	\$5,876,652.00
Total Receipts	\$2,521,228.00	\$3,682,833.00	\$2,521,228.00	\$3,238,587.00	\$3,899,542.00	\$46,117,479.00
Disbursements						
Payroll	\$1,199,000.00	\$1,798,500.00	\$1,199,000.00	\$1,199,000.00	\$1,163,500.00	\$15,019,246.00
ORS Payments	\$524,892.00	\$673,808.00	\$524,891.00	\$524,892.00	\$892,049.00	\$6,314,451.00
Note Pymnts	\$86,786.00	\$86,786.00	\$86,786.00	\$86,786.00	\$86,786.00	\$11,683,032.00
Accounts Payable	\$635,000.00	\$810,000.00	\$635,000.00	\$485,000.00	\$1,086,968.00	\$11,169,699.00
Debt Service	\$0.00	\$0.00	\$249,279.00	\$0.00	\$0.00	\$573,379.00
Other	\$0.00	\$0.00	\$0.00	\$0.00	\$386,891.00	\$696,891.00
Total Disbursements	\$2,445,678.00	\$3,369,094.00	\$2,694,956.00	\$2,295,678.00	\$3,616,194.00	\$45,456,698.00
Net Change	\$75,550.00	\$313,739.00	(\$173,728.00)	\$942,909.00	\$283,348.00	\$660,781.00
Ending Cash Balance	\$3,947,151.00	\$4,260,890.00	\$4,087,162.00	\$5,030,071.00	\$5,313,419.00	\$5,313,419.00

Monthly Cash Flow - Actual

School District of the City of Hazel Park

	First Quarter						Oct-16	Difference Projected
	Jul-16	Difference Projected	Aug-16	Difference Projected	Sep-16	Difference Projected		
Beginning Cash Balance	\$4,652,638.00	0.00%	\$5,118,119.00	-8.88%	\$3,581,731.00	18.01%	\$2,185,202.00	-49.40%
Receipts								
State Aid	\$2,653,639.00	0.00%	\$2,664,688.00	0.36%	\$0.00		\$2,097,690.00	-12.07%
Federal Grants	\$407,696.00	-53.57%	\$168,973.00	100.00%	\$0.00		\$0.00	
Note Proceeds	\$0.00		\$9,040,225.00	-0.16%	\$0.00		\$0.00	
Transfers	\$0.00		\$0.00		\$249,747.00	100.00%	\$0.00	
Other Revenue	\$669,621.00	4.04%	\$1,042,407.00	18.91%	\$1,491,885.00	86.91%	\$236,894.00	-159.47%
Total Receipts	\$3,730,956.00	-10.64%	\$12,916,293.00	2.79%	\$1,741,632.00	-46.20%	\$2,334,584.00	-40.62%
Disbursements								
Payroll	\$972,648.00	0.00%	\$983,423.00	-0.93%	\$1,836,473.00	34.71%	\$1,278,227.00	6.20%
ORS Payments	\$165,879.00	0.00%	\$946,304.00	45.98%	\$368,128.00	19.10%	\$392,681.00	-33.67%
Note Pymnts	\$69,327.00	0.00%	\$11,092,989.00	0.00%	\$0.00		\$0.00	
Accounts Payable	\$1,600,159.00	0.64%	\$1,396,965.00	35.37%	\$862,950.00	-8.35%	\$1,352,984.00	-5.51%
Debt Service	\$147,462.00	0.00%	\$33,000.00	0.00%	\$0.00		\$44,279.00	100.00%
Other	\$310,000.00	0.00%	\$0.00		\$70,610.00	100.00%	\$0.00	
Total Disbursements	\$3,265,475.00	0.31%	\$14,452,681.00	6.37%	\$3,138,161.00	21.10%	\$3,068,171.00	-2.71%
Net Change	\$465,481.00	-49.40%	(\$1,536,388.00)	36.40%	(\$1,396,529.00)	105.02%	(\$733,587.00)	117.92%
Ending Cash Balance	\$5,118,119.00	-8.16%	\$3,581,731.00	-28.30%	\$2,185,202.00	-37.59%	\$1,451,615.00	-133.95%

Monthly Cash f
School District of the Cit

	Second Quarter				Third Quarter			
	Nov-16	Difference Projected	Dec-16	Difference Projected	Jan-17	Difference Projected	Feb-17	Difference Projected
Beginning Cash Balance	\$1,451,615.00	-166.71%	\$1,707,838.00	-149.49%	\$1,637,142.00	-207.25%	\$1,153,469.00	100.00%
Receipts								
State Aid	\$2,646,935.00	11.18%	\$2,423,077.00	2.98%	\$2,131,041.00	-10.32%	\$2,430,328.00	100.00%
Federal Grants	\$335,942.00	100.00%	\$98,359.00	100.00%	\$0.00		\$0.00	
Note Proceeds	\$0.00		\$0.00		\$0.00		\$0.00	
Transfers	\$0.00		\$337,967.00	100.00%	\$0.00		\$0.00	
Other Revenue	\$278,633.00	38.89%	\$629,022.00	72.93%	\$251,167.00	-138.88%	\$1,141,573.00	100.00%
Total Receipts	\$3,261,510.00	22.70%	\$3,488,425.00	27.73%	\$2,382,208.00	-63.69%	\$3,571,901.00	100.00%
Disbursements								
Payroll	\$1,258,290.00	4.71%	\$1,228,328.00	2.39%	\$1,180,965.00	1.48%	\$1,235,072.00	100.00%
ORS Payments	\$440,515.00	-19.15%	\$851,527.00	38.36%	\$635,062.00	-40.47%	\$632,943.00	100.00%
Note Pymnts	\$0.00		\$0.00		\$87,826.00	1.18%	\$86,093.00	100.00%
Accounts Payable	\$1,207,123.00	47.40%	\$1,479,266.00	57.07%	\$962,028.00	-12.99%	\$1,245,557.00	100.00%
Debt Service	\$99,359.00	100.00%	\$0.00		\$0.00		\$0.00	
Other	\$0.00		\$0.00		\$0.00		\$0.00	
Total Disbursements	\$3,005,287.00	18.62%	\$3,559,121.00	24.28%	\$2,865,881.00	-26.18%	\$3,199,665.00	100.00%
Net Change	\$256,223.00	70.51%	(\$70,696.00)	-145.74%	(\$483,673.00)	158.58%	\$372,236.00	100.00%
Ending Cash Balance	\$1,707,838.00	-131.12%	\$1,637,142.00	-149.65%	\$1,153,469.00	-360.65%	\$1,525,705.00	100.00%

Monthly Cash f

School District of the Cit

	Fourth Quarter							Difference Projected
	Mar-17	Difference Projected	Apr-17	Difference Projected	May-17	Difference Projected	Jun-17	
Beginning Cash Balance	\$1,525,705.00	100.00%	\$658,931.00	100.00%	\$824,257.00	100.00%	\$1,257,877.00	100.00%
Receipts								
State Aid	\$2,388,605.00	100.00%	\$2,325,845.00	100.00%	\$2,572,533.00	100.00%	\$0.00	
Federal Grants	\$491,050.00	100.00%	\$448,412.00	100.00%	\$0.00		\$0.00	
Note Proceeds	\$0.00		\$0.00		\$0.00		\$0.00	
Transfers	\$334,903.00	100.00%	\$0.00		\$0.00		\$0.00	
Other Revenue	\$462,084.00	100.00%	\$147,817.00	100.00%	\$765,168.00	100.00%	\$0.00	
Total Receipts	\$3,676,642.00	100.00%	\$2,922,074.00	100.00%	\$3,337,701.00	100.00%	\$0.00	
Disbursements								
Payroll	\$1,873,005.00	100.00%	\$1,197,773.00	100.00%	\$1,223,346.00	100.00%	\$0.00	
ORS Payments	\$1,079,603.00	100.00%	\$419,970.00	100.00%	\$640,878.00	100.00%	\$0.00	
Note Pymnts	\$86,010.00	100.00%	\$85,959.00	100.00%	\$85,910.00	100.00%	\$0.00	
Accounts Payable	\$1,504,798.00	100.00%	\$803,768.00	100.00%	\$953,947.00	100.00%	\$0.00	
Debt Service	\$0.00		\$249,278.00	100.00%	\$0.00		\$0.00	
Other	\$0.00		\$0.00		\$0.00		\$0.00	
Total Disbursements	\$4,543,416.00	100.00%	\$2,756,748.00	100.00%	\$2,904,081.00	100.00%	\$0.00	
Net Change	(\$866,774.00)	100.00%	\$165,326.00	100.00%	\$433,620.00	100.00%	\$0.00	
Ending Cash Balance	\$658,931.00	100.00%	\$824,257.00	100.00%	\$1,257,877.00	100.00%	\$1,257,877.00	100.00%